

*William Commune*  
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**NOTE:** This is privileged information inasmuch as the original is in the hands of the President personally and awaits his action. CIA has been advised only informally. Further discussion should be held only with the specific consent of the Director.

The preamble states that the Board is of the opinion that no statutory or organizational changes are necessary at this time in the intelligence community, but that several steps can be taken to strengthen the over-all operations of intelligence:

- (1) Intelligence planning for war operations should be further developed and strengthened.
- (2) Upon the completion of intelligence war plans, war games should be held so that there can be a smooth and effective transition from peace to war.
- (3) The Director of Central Intelligence should exert greater power in the field of coordination, integration and the elimination of duplication.
- (4) The President should take steps to make it known that he fully backs the Director of Central Intelligence in his coordination responsibility.
- (5) The National Security Council should review all of its directives relating to intelligence.
- (6) There should be closer coordination on a secure need-to-know basis of the clandestine operations of CIA with the Departments of State and Defense.
- (7) The USIA and CIA should review all activities of the former in the gray field.

(9) There should be an Assistant Secretary of Defense in charge of Communications Intelligence activities.

(10) There should be an Executive Vice President or Executive Director or Chief of Staff in the CIA to free the DCI for his inter-Agency coordination activities.

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